							Prior	Balance To	Total
	2019	2020	2021	2022	2023	2024	Allocation	Complete	Project Cost
PUBLIC SCHOOLS:								•	
Career and Technology Center	\$10,471,194	\$0	\$2,492,806	\$47,036,000	\$0	\$0	\$100,000	\$0	\$60,100,000
High School Science Room Renovations	2,419,000	3,146,000	0	0	0	0	200,000	0	5,765,000
Electrical Equipment Replacement - Westminster High	2,000,000	0	0	0	0	0	160,000	0	2,160,000
HVAC Improvements and Replacements	0	439,000	6,424,000	9,241,000	8,420,000	10,366,000	0	0	34,890,000
HVAC System Replacement - Sandymount Elementary	4,715,000	0	0	0	0	0	418,000	0	5,133,000
HVAC System Replacement - Winfield Elementary	515,000	6,758,000	0	0	0	0	0	0	7,273,000
Infrastructure Renewal	2,164,337	0	0	0	0	0	0	0	2,164,337
Paving	625,000	855,000	725,000	965,000	825,000	875,000	0	0	4,870,000
Relocatable Classroom Removal	175,000	0	185,000	0	195,000	0	325,000	0	880,000
Roof Repairs	0	0	0	0	0	200,000	0	0	200,000
Roof Replacement - Carrolltowne Elementary	265,000	0	0	0	0	0	1,612,000	0	1,877,000
Roof Replacement - Elmer Wolfe Elementary	290,000	0	0	0	0	0	0	1,872,000	2,162,000
Roof Replacement - Linton Springs Elementary	1,736,000	0	0	0	0	0	0	0	1,736,000
Roof Replacement - Robert Moton Elementary	140,000	0	0	0	0	0	2,009,000	0	2,149,000
Roof Replacement - Sandymount Elementary	1,564,158	0	0	0	0	0	0	0	1,564,158
Roof Replacements	0	1,518,000	1,954,000	1,628,000	3,267,000	4,211,000	0	0	12,578,000
Security Improvements	0	0	0	0	0	0	0	0	0
Technology Improvements	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	0	6,000,000
Transfer to Operating Budget for BOE Debt Service	10,355,690	10,268,120	10,721,030	10,862,850	11,622,690	12,979,140	0	0	66,809,520
Window Replacement - South Carroll High	0	155,000	1,575,000	0	0	0	0	0	1,730,000
Window Replacement - Westminster High	0	155,000	1,575,000	0	0	0	0	0	1,730,000
PUBLIC SCHOOLS TOTAL	\$38,435,379	\$24,294,120	\$26,651,836	\$70,732,850	\$25,329,690	\$29,631,140	\$4,824,000	\$1,872,000	\$221,771,015
SOURCES OF FUNDING:									
Reallocated GF Transfer	\$26,968	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$26,968
Local Income Tax	12,155,690	12,123,120	12,631,030	12,827,850	13,642,690	15,054,140	685,000	0	79,119,520
Reallocated Local Income Tax	265,668	0	0	0	0	0	0	0	265,668
Reallocated Property Tax	1,871,701	0	0	0	0	0	0	0	1,871,701
Bonds	5,898,000	5,719,000	7,219,306	21,492,000	4,791,000	5,977,000	2,267,000	903,000	54,266,306
Reallocated Bonds	11,166,194	0	0	0	0	0	0	0	11,166,194
Bond Interest	62,158	0	0	0	0	0	0	0	62,158
State School Construction	6,989,000	6,452,000	6,801,500	36,413,000	6,896,000	8,600,000	1,872,000	969,000	74,992,500
PUBLIC SCHOOLS TOTAL	\$38,435,379	\$24,294,120	\$26,651,836	\$70,732,850	\$25,329,690	\$29,631,140	\$4,824,000	\$1,872,000	\$221,771,015

CONSERVATION AND OPEN SPACE:	2019	2020	2021	2022	2023	2024	Prior Allocation	Balance To Complete	Total Project Cost
Agriculture Land Preservation	\$5,247,850	\$5,121,030	\$5,203,640	\$5,290,490	\$5,376,660	\$5,464,810	\$0	\$0	\$31,704,480
Environmental Compliance	75,000	75,000	75,000	75,000	75,000	75,000	0	0	450,000
Stormwater Facility Renovation	370,000	310,000	310,000	310,000	310,000	310,000	0	0	1,920,000
Watershed Assessment and Improvement (NPDES)	3,150,000	3,250,000	3,350,000	3,450,000	3,550,000	3,650,000	0	0	20,400,000
CONSERVATION AND OPEN SPACE TOTAL	\$8,842,850	\$8,756,030	\$8,938,640	\$9,125,490	\$9,311,660	\$9,499,810	\$0	\$0	\$54,474,480
SOURCES OF FUNDING:									
Transfer from General Fund	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$0	\$0	\$225,000
Property Tax	3,114,850	3,138,030	3,220,640	3,307,490	3,393,660	3,481,810	0	0	19,656,480
Bonds	4,329,804	4,706,900	4,459,500	4,530,500	4,600,500	4,669,000	0	0	27,296,204
Reallocated Bonds	102,696	0	0	0	0	0	0	0	102,696
Ag. Preservation (MALPF)	500,000	500,000	500,000	500,000	500,000	500,000	0	0	3,000,000
Ag Transfer Tax	300,000	150,000	150,000	150,000	150,000	150,000	0	0	1,050,000
Municipal	458,000	223,600	571,000	600,000	630,000	661,500	0	0	3,144,100
CONSERVATION AND OPEN SPACE TOTAL	\$8,842,850	\$8,756,030	\$8,938,640	\$9,125,490	\$9,311,660	\$9,499,810	\$0	\$0	\$54,474,480

	2019	2020	2021	2022	2023	2024	Prior Allocation	Balance To Complete	Total Project Cost
ROADS:								•	
Highway Safety Improvements	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$0	\$0	\$180,000
Lucabaugh Mill/Sullivan/Lemmon Roads Roundabout	150,000	600,000	0	0	0	0	0	0	750,000
Market Street Extended	720,000	0	0	0	0	0	1,271,005	0	1,991,005
Pavement Management Program	12,210,000	12,660,000	13,120,000	13,770,000	14,375,000	15,125,000	0	0	81,260,000
Pavement Preservation	1,082,000	1,114,000	1,147,000	1,181,000	1,216,000	1,275,000	0	0	7,015,000
Ramp and Sidewalk Upgrades	75,000	78,000	81,000	85,000	88,000	92,000	0	0	499,000
Small Drainage Structures	165,000	173,000	182,000	191,000	201,000	211,000	0	0	1,123,000
Storm Drain Rehabilitation	165,000	215,000	265,000	315,000	365,000	415,000	0	0	1,740,000
Storm Drain Video Inspection	135,000	135,000	135,000	135,000	135,000	135,000	0	0	810,000
Transportation/State Projects	0	200,000	200,000	200,000	0	0	800,000	0	1,400,000
ROADS TOTAL	\$14,732,000	\$15,205,000	\$15,160,000	\$15,907,000	\$16,410,000	\$17,283,000	\$2,071,005	\$0	\$96,768,005
ROADS TOTAL SOURCES OF FUNDING:	\$14,732,000	\$15,205,000	\$15,160,000	\$15,907,000	\$16,410,000	\$17,283,000	\$2,071,005	\$0	\$96,768,005
SOURCES OF FUNDING: Transfer from General Fund	\$14,732,000 \$322,426	\$15,205,000 \$1,199,000	\$15,160,000 \$1,232,000	\$15,907,000 \$1,266,000	\$16,410,000 \$1,101,000	\$17,283,000 \$1,160,000	\$2,071,005 \$800,000	\$0 \$0	\$96,768,005 \$7,080,426
SOURCES OF FUNDING:					. , ,				· , , ,
SOURCES OF FUNDING: Transfer from General Fund	\$322,426	\$1,199,000	\$1,232,000	\$1,266,000	\$1,101,000	\$1,160,000	\$800,000	\$0	\$7,080,426
SOURCES OF FUNDING: Transfer from General Fund Reallocated GF Transfer	\$322,426 622,734	\$1,199,000 0	\$1,232,000 0	\$1,266,000 0	\$1,101,000 0	\$1,160,000 0	\$800,000	\$0 0	\$7,080,426 622,734
SOURCES OF FUNDING: Transfer from General Fund Reallocated GF Transfer Local Income Tax	\$322,426 622,734 0	\$1,199,000 0 0	\$1,232,000 0 0	\$1,266,000 0 0	\$1,101,000 0 0	\$1,160,000 0 0	\$800,000 0 758,005	\$0 0 0	\$7,080,426 622,734 758,005
SOURCES OF FUNDING: Transfer from General Fund Reallocated GF Transfer Local Income Tax Reallocated Property Tax	\$322,426 622,734 0 21,840	\$1,199,000 0 0	\$1,232,000 0 0	\$1,266,000 0 0	\$1,101,000 0 0	\$1,160,000 0 0	\$800,000 0 758,005	\$0 0 0	\$7,080,426 622,734 758,005 21,840
SOURCES OF FUNDING: Transfer from General Fund Reallocated GF Transfer Local Income Tax Reallocated Property Tax Bonds	\$322,426 622,734 0 21,840 6,854,032	\$1,199,000 0 0 0 12,671,100	\$1,232,000 0 0 0 12,672,000	\$1,266,000 0 0 0 13,385,000	\$1,101,000 0 0 0 14,053,000	\$1,160,000 0 0 0 14,867,000	\$800,000 0 758,005 0 513,000	\$0 0 0	\$7,080,426 622,734 758,005 21,840 75,015,132
SOURCES OF FUNDING: Transfer from General Fund Reallocated GF Transfer Local Income Tax Reallocated Property Tax Bonds Reallocated Bonds	\$322,426 622,734 0 21,840 6,854,032 5,578,538	\$1,199,000 0 0 0 12,671,100 0	\$1,232,000 0 0 0 12,672,000 0	\$1,266,000 0 0 0 13,385,000 0	\$1,101,000 0 0 0 14,053,000 0	\$1,160,000 0 0 0 14,867,000 0	\$800,000 0 758,005 0 513,000 0	\$0 0 0	\$7,080,426 622,734 758,005 21,840 75,015,132 5,578,538
SOURCES OF FUNDING: Transfer from General Fund Reallocated GF Transfer Local Income Tax Reallocated Property Tax Bonds Reallocated Bonds State Highway Administration	\$322,426 622,734 0 21,840 6,854,032 5,578,538	\$1,199,000 0 0 0 12,671,100 0	\$1,232,000 0 0 0 12,672,000 0	\$1,266,000 0 0 0 13,385,000 0	\$1,101,000 0 0 0 14,053,000 0	\$1,160,000 0 0 0 14,867,000 0	\$800,000 0 758,005 0 513,000 0	\$0 0 0 0	\$7,080,426 622,734 758,005 21,840 75,015,132 5,578,538 1,056,000

							Prior	Balance To	Total
	2019	2020	2021	2022	2023	2024	Allocation	Complete	Project Cost
BRIDGES:									
Bear Run Road over Bear Branch	\$120,000	\$0	\$305,000	\$0	\$1,185,000	\$0	\$0	\$0	\$1,610,000
Bridge Inspection and Inventory	39,000	41,000	43,000	45,000	47,000	49,000	0	0	264,000
Bridge Maintenance and Structural Repair	68,000	71,000	75,000	78,000	82,000	85,000	0	0	459,000
Cleaning and Painting of Existing Bridge Structural Steel	317,000	212,000	223,000	234,000	246,000	258,000	0	0	1,490,000
Gaither Road over South Branch Patapsco	0	0	1,935,000	0	0	0	275,000	0	2,210,000
Hawks Hill Road over Little Pipe Creek Tributary	0	0	0	255,000	0	470,000	0	0	725,000
Hawks Hill Road over Little Fipe Creek Hilburary	U	U	U	233,000	U	470,000	Ü	U	723,000
Hollingsworth Road over Unnamed Tributary	865,000	0	0	0	0	0	200,000	0	1,065,000
McKinstrys Mill Road over Little Pipe Creek	0	0	0	0	0	250,000	0	1,355,200	1,605,200
BRIDGES TOTAL	\$1,409,000	\$324,000	\$2,581,000	\$612,000	\$1,560,000	\$1,112,000	\$475,000	\$1,355,200	\$9,428,200
SOURCES OF FUNDING:									
Transfer from General Fund	\$161,000	\$154,000	\$163,000	\$170,000	\$178,000	\$186,000	\$0	\$0	\$1,012,000
Bonds	971,000	0	593,000	255,000	165,000	538,000	259,000	271,040	3,052,040
Federal Highway/Bridge	277,000	170,000	1,825,000	187,000	1,217,000	388,000	216,000	1,084,160	5,364,160
	2.7,000	2.5,000	-,,000	207,000	-,=-7,000	2.30,000	210,000	2,001,100	2,201,100
BRIDGES TOTAL	\$1,409,000	\$324,000	\$2,581,000	\$612,000	\$1,560,000	\$1,112,000	\$475,000	\$1,355,200	\$9,428,200

							Prior	Balance To	Total
RECREATION AND PARKS:	2019	2020	2021	2022	2023	2024	Allocation	Complete	Project Cost
Bear Branch Nature Center Roof Replacement	\$0	\$270,000	\$0	\$0	\$0	\$0	\$0	\$0	\$270,000
Bennett Cerf Bridge Replacement	205,000	0	0	0	0	0	0	0	205,000
Community Self-Help Projects	78,000	80,000	82,000	84,000	86,000	88,000	0	0	498,000
Deer Park Phase II	250,000	0	0	0	0	0	1,454,000	0	1,704,000
Double Pipe Creek Boat Ramp	32,000	150,000	0	0	0	0	0	0	182,000
Freedom Park Play Area Surfacing	75,000	0	0	0	0	0	0	0	75,000
Gillis Falls Trail	0	0	0	480,000	0	0	0	0	480,000
Hashawha and Bear Branch Paving	0	0	0	0	0	570,000	0	0	570,000
Krimgold Park Phase II	0	0	300,000	0	0	0	0	0	300,000
Leister Park Phase II	0	0	0	0	200,000	0	0	0	200,000
Northwest Trail Acquisition	200,000	0	0	0	0	0	0	0	200,000
Park Restoration	167,000	171,000	175,000	180,000	185,000	190,000	0	0	1,068,000
Piney Run Pavilion Road Paving	0	0	0	0	0	225,000	0	0	225,000
Recreation and Parks Unallocated	10,000	0	0	0	0	0	0	0	10,000
Sports Complex Lighting	0	400,000	280,000	500,000	0	0	0	0	1,180,000
Tot Lot Replacement	78,000	80,000	83,000	86,000	89,000	92,000	0	0	508,000
Town Fund	13,670	14,200	14,700	14,700	14,700	14,700	0	0	86,670
Trail Development	50,000	50,000	50,000	50,000	50,000	50,000	0	0	300,000
Union Mills Water Wheel, Shaft, and Flume Replacement	195,000	0	0	0	260,000	435,000	0	0	890,000
Westminster Veterans Memorial Park Phase I	250,000	0	0	0	0	0	2,303,596	0	2,553,596
RECREATION AND PARKS TOTAL	\$1,603,670	\$1,215,200	\$984,700	\$1,394,700	\$884,700	\$1,664,700	\$3,757,596	\$0	\$11,505,266
SOURCES OF FUNDING:									
Transfer from General Fund	\$394,470	\$405,200	\$370,000	\$407,300	\$367,600	\$431,400	\$100	\$0	\$2,376,070
Reallocated GF Transfer	10,000	0	0	0	0	0	0	0	10,000
Bonds	195,000	0	0	0	260,000	435,000	80,168	0	970,168
Impact Fee - Parks	140,000	85,000	220,000	300,000	50,000	0	755,000	0	1,550,000
Reallocated Impact Fee - Parks	0	0	0	0	0	0	200,000	0	200,000
Program Open Space	864,200	725,000	394,700	687,400	207,100	798,300	1,668,328	0	5,345,028
Reallocated Program Open Space	0	0	0	0	0	0	1,054,000	0	1,054,000
RECREATION AND PARKS TOTAL	\$1,603,670	\$1,215,200	\$984,700	\$1,394,700	\$884,700	\$1,664,700	\$3,757,596	\$0	\$11,505,266

							Prior	Balance To	Total
	2019	2020	2021	2022	2023	2024	Allocation	Complete	Project Cost
GENERAL GOVERNMENT:			-			-		,	
Carroll Community College Systemic Renovations	\$5,284,000	\$435,000	\$0	\$0	\$0	\$0	\$150,000	\$0	\$5,869,000
Carroll Community College Technology	350,000	350,000	350,000	350,000	0	0	350,000	0	1,750,000
County Building Access System Replacements/Additions	280,000	280,000	0	0	0	0	276,000	0	836,000
County Building Systemic Renovations	750,000	750,000	788,000	830,000	870,000	910,000	0	0	4,898,000
County Technology	1,200,000	1,200,000	1,200,000	1,300,000	1,400,000	1,400,000	0	0	7,700,000
Countywide Transportation Master Plan	65,000	65,000	0	0	0	0	0	0	130,000
Courthouse Annex Renovation	0	107,000	0	0	0	0	152,400	0	259,400
Courthouse Facility Improvements for MDEC	40,000	0	0	0	0	0	0	330,000	370,000
Fleet Lift Replacements	0	0	0	212,000	0	212,000	0	0	424,000
Generator Replacement	120,000	126,000	132,000	139,000	146,000	153,000	0	0	816,000
Infrastructure Studies	30,000	30,000	30,000	30,000	30,000	30,000	0	0	180,000
Library Technology	100,000	100,000	100,000	100,000	100,000	100,000	0	0	600,000
North Carroll High Roof Replacement	0	0	0	0	2,900,000	0	0	0	2,900,000
Parking Lot Overlays	150,000	158,000	166,000	174,000	183,000	192,000	0	0	1,023,000
Public Safety Emergency Communications Equipment	0	800,000	824,000	849,000	874,000	900,000	0	0	4,247,000
Public Safety Regional Water Supply	75,000	126,000	132,300	139,000	146,000	153,000	1,099,800	0	1,871,100
Public Safety Training Center	1,000,000	1,000,000	1,000,000	1,000,000	0	0	3,300,000	0	7,300,000
Westminster Library Basement Improvements	2,800,000	500,000	0	0	0	0	374,000	0	3,674,000
Winchester Building Renovation	6,000,000	0	0	0	0	0	0	0	6,000,000
GENERAL GOVERNMENT TOTAL	\$18,244,000	\$6,027,000	\$4,722,300	\$5,123,000	\$6,649,000	\$4,050,000	\$5,702,200	\$330,000	\$50,847,500
SOURCES OF FUNDING:									
Transfer from General Fund	\$2,039,002	\$2,931,000	\$2,670,000	\$2,803,000	\$2,587,000	\$2,622,000	\$703,985	\$0	\$16,355,987
Reallocated GF Transfer	123,998	0	0	0	0	0	100,000	50,000	273,998
Bonds	10,831,407	2,317,000	1,052,300	1,320,000	4,062,000	1,428,000	2,936,515	280,000	24,227,222
Reallocated Bonds	182,293	0	0	0	0	0	0	0	182,293
MD Higher Education Commission	2,753,000	227,000	0	0	0	0	0	0	2,980,000
MD Library Development	1,423,000	223,500	0	0	0	0	187,125	0	1,833,625
State Miscellaneous Grants	0	0	1,000,000	1,000,000	0	0	1,650,000	0	3,650,000
Federal	52,000	52,000	0	0	0	0	0	0	104,000
Private	839,300	276,500	0	0	0	0	124,575	0	1,240,375
GENERAL GOVERNMENT TOTAL	\$18,244,000	\$6,027,000	\$4,722,300	\$5,123,000	\$6,649,000	\$4,050,000	\$5,702,200	\$330,000	\$50,847,500

${\bf COMMUNITY\ INVESTMENT\ PLAN\ FOR\ FISCAL\ YEARS\ 2019\ -\ 2024}$

Capital Fund

	2019	2020	Fisca 2021	1 Year 2022	2023	2024	Prior Allocation	Balance To Complete	Total Project Cost
GRAND TOTAL - USES	\$83,266,899	\$55,821,350	\$59,038,476	\$102,895,040	\$60,145,050	\$63,240,650	\$16,829,801	\$3,557,200	\$444,794,466
SOURCE OF FUNDING									
- LOCAL -									
Transfer from General Fund Reallocated GF Transfer Local Income Tax	\$2,954,398 783,700 12,155,690	\$4,726,700 0 12,123,120	\$4,472,500 0 12,631,030	\$4,683,800 0 12,827,850	\$4,271,100 0 13,642,690	\$4,436,900 0 15,054,140	\$1,504,085 100,000 1,443,005	\$0 50,000 0	\$27,049,483 933,700 79,877,525
Reallocated Local Income Tax Property Tax Reallocated Property Tax	265,668 3,114,850 1,893,541	0 3,138,030 0	0 3,220,640 0	3,307,490 0	0 3,393,660 0	0 3,481,810 0	0 0 0	0 0 0	265,668 19,656,480 1,893,541
Bonds Reallocated Bonds Bond Interest	29,079,243 17,029,721 62,158	25,414,000 0 0	25,996,106 0 0	40,982,500 0 0	27,931,500 0 0	27,914,000 0 0	6,055,683 0 0	1,454,040 0 0	184,827,072 17,029,721 62,158
Impact Fee - Parks	140,000	85,000	220,000	300,000	50,000	0	755,000	0	1,550,000
LOCAL TOTAL	\$67,478,969	\$45,486,850	\$46,540,276	\$62,101,640	\$49,288,950	\$50,886,850	\$10,057,773	\$1,504,040	\$333,345,349
- STATE -									
State Highway Administration Highway User Revenue Program Open Space	\$176,000 1,156,430 864,200	\$176,000 1,080,000 725,000	\$176,000 1,080,000 394,700	\$176,000 1,080,000 687,400	\$176,000 1,080,000 207,100	\$176,000 1,080,000 798,300	\$0 0 1,668,328	\$0 0 0	\$1,056,000 6,556,430 5,345,028
Reallocated Program Open Space Ag. Preservation (MALPF) Ag Transfer Tax	0 500,000 300,000	0 500,000 150,000	0 500,000 150,000	0 500,000 150,000	0 500,000 150,000	0 500,000 150,000	1,054,000 0 0	0 0 0	1,054,000 3,000,000 1,050,000
State School Construction MD Higher Education Commission MD Library Development	6,989,000 2,753,000 1,423,000	6,452,000 227,000 223,500	6,801,500 0 0	36,413,000 0 0	6,896,000 0 0	8,600,000 0 0	1,872,000 0 187,125	969,000 0 0	74,992,500 2,980,000 1,833,625
State Miscellaneous Grants	0	0	1,000,000	1,000,000	0	0	1,650,000	0	3,650,000
STATE TOTAL	\$14,161,630	\$9,533,500	\$10,102,200	\$40,006,400	\$9,009,100	\$11,304,300	\$6,431,453	\$969,000	\$101,517,583
- FEDERAL -									
Federal Federal Highway/Bridge	\$52,000 277,000	\$52,000 170,000	\$0 1,825,000	\$0 187,000	\$0 1,217,000	\$0 388,000	\$0 216,000	\$0 1,084,160	\$104,000 5,364,160
FEDERAL TOTAL	\$329,000	\$222,000	\$1,825,000	\$187,000	\$1,217,000	\$388,000	\$216,000	\$1,084,160	\$5,468,160
- OTHER -									
Reallocated Developer Contribution Municipal Private	\$0 458,000 839,300	\$78,900 223,600 276,500	\$0 571,000 0	\$0 600,000 0	\$0 630,000 0	\$0 661,500 0	\$0 0 124,575	\$0 0 0	\$78,900 3,144,100 1,240,375
OTHER TOTAL	\$1,297,300	\$579,000	\$571,000	\$600,000	\$630,000	\$661,500	\$124,575	\$0	\$4,463,375
GRAND TOTAL SOURCES	\$83,266,899	\$55,821,350	\$59,038,476	\$102,895,040	\$60,145,050	\$63,240,650	\$16,829,801	\$3,557,200	\$444,794,467